7 一般管理費	3,405,661,517	68,462,092	165,182,268	364,289,602	291,094,162	195,843,769	162,813,005	3,037,135	△ 103,626,191	4,552,757,359
役員給	70,719,626	1,553,805	2,621,806	8,523,175	6,570,244	3,711,965	2,901,041	85,181	—	96,686,843
給与賞与諸手当	782,670,656	16,814,770	36,576,966	81,015,454	61,791,992	47,092,645	36,093,500	766,349	—	1,062,822,332
法定福利費	135,825,516	3,075,379	6,175,330	15,143,670	11,795,730	8,072,906	6,094,663	151,257	—	186,334,451
賞与引当金繰入額	20,850,901	2,011,386	4,007,519	1,685,978	935,401	5,428,744	4,189,125	102,784	—	39,211,838
退職給付費用	216,100,587	—	—	39,726,582	31,297,699	—	—	—	—	287,124,868
減価償却費	348,038,559	—	—	1,788,833	—	—	—	—	—	349,827,392
業務委託費・報酬費	619,820,951	14,002,105	35,945,214	69,044,568	57,448,063	38,523,376	31,105,610	642,457	—	866,532,344
賃借料	705,750,442	14,163,787	39,814,647	63,631,278	51,676,601	46,815,208	41,592,082	503,554	—	963,947,599
その他一般管理費	505,884,279	16,840,860	40,040,786	83,730,064	69,578,432	46,198,925	40,836,984	785,553	△ 103,626,191	700,269,692
財務費用	26,954,735	—	—	2,942,630	1,142,762	—	178,624	—	—	31,218,751
支払利息	26,954,735	—	—	2,942,630	1,142,762	—	178,624	—	—	31,218,751
雑損	1,007,299	23,962	44,682	126,291	106,558	445,879	47,641	1,268	—	1,803,580
Ⅱ 経常収益	55,127,398,334	461,117,259	1,882,026,240	894,836,353,376	189,146,484,960	5,164,096,328	3,279,432,050	218,434,489	△ 179,090,016	1,149,936,253,020
運営費交付金収益	33,740,654,395	—	—	4,138,040,770	1,477,908,962	—	—	—	—	39,356,604,127
資産見返運営費交付金戻入	33,541,448	—	—	93,602,108	1,220,504	—	—	—	—	128,364,060
資産見返補助金等戻入	173,634,587	—	—	2,519,726	97,597	—	274,801,658	—	—	451,053,568
補助金等収益	7,063,966,053	—	—	—	—	—	2,024,394,143	—	—	9,088,360,196
貸付金利息収入	2,143,225,898	—	14,253,694	6,008,392,542	234,707,720	—	2,605,502	—	△ 18,000,000	8,385,185,356
出資金収益	8,668,359,445	—	—	—	—	—	—	195,566,901	—	8,863,926,346
指導研修事業収入	1,063,190,912	—	—	—	—	—	—	—	—	1,063,190,912
大学校関係事業収入	846,157,783	—	—	—	—	—	—	—	—	846,157,783
その他指導研修事業収入	217,033,129	—	—	—	—	—	—	—	—	217,033,129
不動産関係事業収入	983,722,409	—	1,844,214,034	—	—	5,087,397,070	879,755,640	—	—	8,795,089,153
不動産販売事業収入	—	—	320,474,172	—	—	5,020,997,994	767,930,550	—	—	6,109,402,716
不動産賃貸事業収入	983,722,409	—	1,523,739,862	—	—	66,399,076	—	—	—	2,573,861,347
工業用水道事業収入	—	—	—	—	—	—	111,825,090	—	—	111,825,090